# Nation Building

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THE HARVARD PROJECT ON AMERICAN INDIAN ECONOMIC DEVELOPMENT

#### Images and Realities

- The Images
  - Mired in Poverty or Rolling in Dough?
  - Dependent Ethnic Enclaves or Little Economic Powerhouses?
  - Stressed and Vanishing Cultures or Isolated Islands of Tradition?
- The Realities



#### Dimensions of Intertribal Diversity

- Size Geography and Population
- Location Urban v. Rural
- History
- Social & Economic Conditions
  - Gaming v. Non-Gaming
  - Agriculture, Tourism, Manufacturing, Subsistence
- Culture Historic and Contemporary
  - Language
  - Religion and Ceremony
  - Arts
  - Social Relations





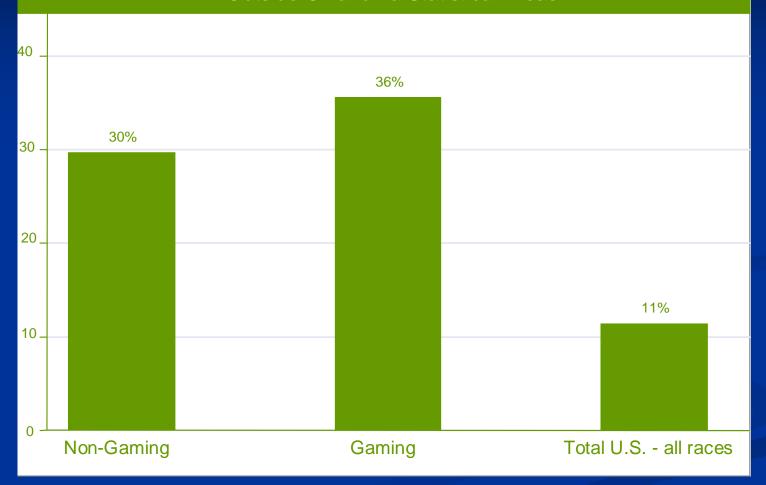
#### Common Challenges

- Political Self-Determination
  - Defending and Expanding Sovereignty
  - **■** Exercising Powers of Self-Rule
- Social and Cultural Self-Determination
  - **■** Continuity of Shared Identity
  - Collective Commitment to the Nation
- Economic Well-Being
  - Reversing the Centuries of Deficits
  - "A Place Where People Can and Want to Live"



The Challenge is Nation Building

#### Percent Change in Per Capita Income: 1990-2000 Outside Oklahoma Statistical Areas





#### Realities of Indian Country

- An Overall Economic Boom
- The Haves and Have-Nots
- The Drive for Economic, Political, and Social Self-Determination
- The Struggle for Political Self-Rule



#### The Two Approaches

- The Standard Approach
- The Nation Building Approach



#### The Standard Approach

- Short-term, non-strategic
- Economic development is an economic problem
- Looks for "home runs"
- Development agenda is driven by others
- Indigenous culture is perceived as an obstacle

#### Typical Standard Approach Results

- Failed enterprises
- Brain drain
- Outside perceptions of incompetence that undermine the defense of sovereignty
- Inside perceptions of incompetence
  - Continuing poverty

### The Nation Building Approach

- Sovereignty in Practice
- Capable Governing Institutions
- Cultural Match
- Strategic Orientation
- Leadership



# Honoring Nations

Examples of Excellence in Tribal Governance



#### **Innovations**

- Little River Band's Migizi Business Camp
- Red Lake's Walleye Fish Recovery Project
- Sisseton Wahpeton's Professional Empowerment Program



### Thank You

For more information, please visit the Harvard Project's website: www.ksg.harvard.edu/hpaied

